



PERSONNEL AND  
READINESS

UNDER SECRETARY OF DEFENSE  
4000 DEFENSE PENTAGON  
WASHINGTON, D.C. 20301-4000  
MAY 12 2004

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MAY 14 PH 3:36  
SPEAKER'S ROOMS  
U.S. HOUSE OF REPS.  
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The Honorable J. Dennis Hastert  
Speaker of the House of Representatives  
Washington, DC 20515

Dear Mr. Speaker:

On behalf of the Secretary of Defense, I have approved the retirement of Admiral James O. Ellis, Jr., United States Navy, and his advancement to the grade of admiral on the retired list. I certify that Admiral Ellis has served satisfactorily on active duty in his current grade. Admiral Ellis, who is 56 years of age, currently serves as the Commander, United States Strategic Command. I have also notified the President of the United States and the President of the Senate of this action.

Sincerely,

David S. C. Chu

